Seeing the Real Risk: How HSRs Can Bridge the Safety Gap

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The Balance of Good H&S

A Three-Legged Stool





Warming Up

Hands up if...

You work somewhere with clearly written safety rules or procedures for most tasks?

You have ever seen a situation where those rules were either not followed... or couldn't realistically be followed?

You have ever felt like speaking up about that gap would either be ignored, or make things harder for you or your team?



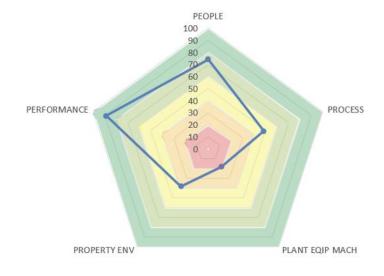
What is the Safety Gap?



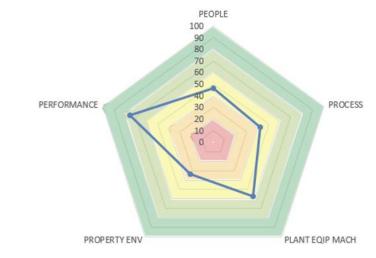


Risk Profiling: Focusing attention where it matters





Location 1
50.9 MATURING



47.8 MATURING

Location 2

People

This is about the attributes relating to how people work, what they do, and what they bring to the work

Culture

Demographics - age, gender etc

Knowledge, skills, experience

Role clarity

Teamwork

Physical & psychological capacity



Process

This is about the procedures and systems in place to support and execute work.

Integrated

Reflects reality

Co-designed

Flexible & Enabling

Critical controls

Critical systems





Place

This is about the physical environment of the work and the inherent risks relating to the locations

Weather

Community

Air quality, temperature, noise

Geography

Layout and design

Location remoteness



Plant, Property and Equipment

This is about the property and other assets and equipment owned or operated by the business, or by others in the business.

Not just assets – part of a living system

Designed for who?
Assumptions matter

Used vs. intended use

Signals of value: what we fix, fund, or forget





Performance

This is about the output measures which indicate whether the business is performing across a range of attributes

Injury, illness, turnover, rehab

Engagement & culture scores

Compass

Retrospective so consider future impact





Importance of HSRs in Risk Profiling





But don't wait for us...

How you can get involved straight away

- Spot when controls don't reflect work as done/
- Give feedback on what works vs. what's just paperwork
- Ask questions during safety conversations:
 - "Does this control actually get used?"
 - "Is it practical in this environment?"
 - "What do people do when this control doesn't work?"
- Participate in control reviews or assurance checks
- Speak up when there's a gap before something goes wrong



Close the Gap – Make a Difference

If you see a procedure that doesn't reflect real work - say something!

If you see a control that's not used the way it's written down - ask "why?"

If someone talks about what 'should' happen - offer what does happen.





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Thank You.

Questions?

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Make a difference.